

Project ID	Project Name	Phase	Start Date	End Date	Status	Manager	Team Lead	Budget	Actual Spend	Progress %	Key Deliverables	Risks	Issues	Dependencies	Stakeholders	Compliance	Reporting	Notes
P001	Project Alpha	Phase 1	2023-01-01	2023-03-31	Completed	J. Doe	Alice	\$100k	\$100k	100%	Phase 1 Complete	None	None	None	Client	GDPR	Weekly	Successful launch
P002	Project Beta	Phase 2	2023-04-01	2023-06-30	In Progress	J. Doe	Bob	\$150k	\$120k	80%	Phase 2 Development	Scope Creep	Resource Shortage	None	Client, Vendor	GDPR	Weekly	Minor delays, on track
P003	Project Gamma	Phase 1	2023-07-01	2023-09-30	On Hold	J. Doe	Charlie	\$80k	\$0k	0%	Phase 1 Planning	Budget Overrun	Timeline Shift	None	Client	GDPR	Monthly	Project paused due to budget
P004	Project Delta	Phase 3	2023-10-01	2023-12-31	Upcoming	J. Doe	Diana	\$120k	\$0k	0%	Phase 3 Initiation	None	None	None	Client	GDPR	Weekly	Preparation for Q4 launch

Row ID	Company Name	Address	City	State	Zip	Phone	Fax	Website	Year	Revenue	Employees	Industry	Market	Product	Service	Notes
1	ABC COMPANY INC.	123 MAIN ST.	NEW YORK	NY	10001	212-555-1234		www.abc.com	2010	1000000	50	Technology	Software	Cloud Solutions	IT Support	Key account
2	DEF CORPORATION	456 MARKET ST.	LOS ANGELES	CA	90001	213-555-5678		www.def.com	2011	2000000	100	Manufacturing	Automotive	Parts & Accessories	Assembly	Major client
3	GHI ENTERPRISES	789 BROADWAY	CHICAGO	IL	60601	312-555-9012		www.ghi.com	2012	500000	25	Retail	Department Store	Merchandise	Customer Service	Steady growth
4	JKL GROUP LLC	321 RIVER ST.	HOUSTON	TX	77001	281-555-3456		www.jkl.com	2013	750000	35	Energy	Oil & Gas	Drilling Services	Logistics	Highly competitive
5	MNO INDUSTRIES	654 PINE AVE.	PHOENIX	AZ	85001	602-555-7890		www.mno.com	2014	1200000	60	Healthcare	Medical Devices	Imaging Equipment	Training	Global presence
6	PQR SYSTEMS INC.	987 OAK ST.	SEATTLE	WA	98101	206-555-2345		www.pqr.com	2015	3000000	150	Technology	Software	Enterprise Solutions	Consulting	Market leader
7	RST ENTERPRISES	101 CUMMINGS ST.	DENVER	CO	80201	303-555-6789		www.rst.com	2016	1800000	90	Construction	Construction	General Contracting	Project Management	Stable market
8	TUV SOLUTIONS	202 BROADWAY	NEW YORK	NY	10002	212-555-0123		www.tuv.com	2017	900000	45	Professional Services	Consulting	Strategy & Operations	Research & Dev.	Client focused
9	VWX HOLDINGS	303 MARKET ST.	LOS ANGELES	CA	90002	213-555-4567		www.vwx.com	2018	2500000	120	Media	Media	Advertising	Content Creation	Brand management
10	YZA GROUP INC.	404 RIVER ST.	HOUSTON	TX	77002	281-555-8901		www.yza.com	2019	1500000	70	Energy	Oil & Gas	Production Services	Logistics	Operational excellence
11	BCD ENTERPRISES	505 PINE AVE.	PHOENIX	AZ	85002	602-555-2345		www.bcd.com	2020	1100000	55	Healthcare	Medical Devices	Imaging Equipment	Training	Global presence
12	EFG SYSTEMS	606 OAK ST.	SEATTLE	WA	98102	206-555-6789		www.efg.com	2021	3500000	170	Technology	Software	Enterprise Solutions	Consulting	Market leader
13	HIJ ENTERPRISES	707 CUMMINGS ST.	DENVER	CO	80202	303-555-0123		www.hij.com	2022	1900000	85	Construction	Construction	General Contracting	Project Management	Stable market
14	JKL HOLDINGS	808 BROADWAY	NEW YORK	NY	10003	212-555-4567		www.jkl.com	2023	950000	48	Professional Services	Consulting	Strategy & Operations	Research & Dev.	Client focused
15	MNO GROUP INC.	909 MARKET ST.	LOS ANGELES	CA	90003	213-555-8901		www.mno.com	2024	2700000	110	Media	Media	Advertising	Content Creation	Brand management
16	PQR HOLDINGS	1010 RIVER ST.	HOUSTON	TX	77003	281-555-2345		www.pqr.com	2025	1600000	75	Energy	Oil & Gas	Production Services	Logistics	Operational excellence
17	RST HOLDINGS	1111 PINE AVE.	PHOENIX	AZ	85003	602-555-6789		www.rst.com	2026	1250000	65	Healthcare	Medical Devices	Imaging Equipment	Training	Global presence
18	TUV HOLDINGS	1212 OAK ST.	SEATTLE	WA	98103	206-555-0123		www.tuv.com	2027	4000000	200	Technology	Software	Enterprise Solutions	Consulting	Market leader
19	VWX HOLDINGS	1313 CUMMINGS ST.	DENVER	CO	80203	303-555-4567		www.vwx.com	2028	2100000	100	Construction	Construction	General Contracting	Project Management	Stable market
20	YZA HOLDINGS	1414 BROADWAY	NEW YORK	NY	10004	212-555-8901		www.yza.com	2029	1000000	50	Professional Services	Consulting	Strategy & Operations	Research & Dev.	Client focused
21	BCD HOLDINGS	1515 MARKET ST.	LOS ANGELES	CA	90004	213-555-2345		www.bcd.com	2030	2900000	115	Media	Media	Advertising	Content Creation	Brand management
22	EFG HOLDINGS	1616 RIVER ST.	HOUSTON	TX	77004	281-555-6789		www.efg.com	2031	1700000	80	Energy	Oil & Gas	Production Services	Logistics	Operational excellence
23	HIJ HOLDINGS	1717 PINE AVE.	PHOENIX	AZ	85004	602-555-0123		www.hij.com	2032	1350000	70	Healthcare	Medical Devices	Imaging Equipment	Training	Global presence
24	JKL HOLDINGS	1818 OAK ST.	SEATTLE	WA	98104	206-555-4567		www.jkl.com	2033	4500000	220	Technology	Software	Enterprise Solutions	Consulting	Market leader
25	MNO HOLDINGS	1919 CUMMINGS ST.	DENVER	CO	80204	303-555-8901		www.mno.com	2034	2200000	105	Construction	Construction	General Contracting	Project Management	Stable market
26	PQR HOLDINGS	2020 BROADWAY	NEW YORK	NY	10005	212-555-2345		www.pqr.com	2035	1100000	55	Professional Services	Consulting	Strategy & Operations	Research & Dev.	Client focused
27	RST HOLDINGS	2121 MARKET ST.	LOS ANGELES	CA	90005	213-555-6789		www.rst.com	2036	3100000	125	Media	Media	Advertising	Content Creation	Brand management
28	TUV HOLDINGS	2222 RIVER ST.	HOUSTON	TX	77005	281-555-0123		www.tuv.com	2037	1850000	85	Energy	Oil & Gas	Production Services	Logistics	Operational excellence
29	VWX HOLDINGS	2323 PINE AVE.	PHOENIX	AZ	85005	602-555-4567		www.vwx.com	2038	1450000	75	Healthcare	Medical Devices	Imaging Equipment	Training	Global presence
30	YZA HOLDINGS	2424 OAK ST.	SEATTLE	WA	98105	206-555-8901		www.yza.com	2039	5000000	250	Technology	Software	Enterprise Solutions	Consulting	Market leader

ID	Company Name	Address	City	State	Zip	Phone	Fax	Website	Year	Industry	Revenue	Employees	Score
001	ABC COMPANY INC	123 MAIN ST	NEW YORK	NY	10001	212-123-4567			2000	Technology	\$10M	50	85
002	DEF CORPORATION	456 PINE AVE	LOS ANGELES	CA	90001	213-456-7890			2005	Finance	\$25M	100	78
003	GHI LIMITED	789 OAK BLVD	CHICAGO	IL	60601	312-987-6543			2010	Manufacturing	\$50M	200	92
004	JKL ENTERPRISES	101 BROADWAY	NEW YORK	NY	10004	212-555-1234		www.jkl.com	2015	Healthcare	\$15M	75	88
005	MNO HOLDINGS	202 MARKET ST	PHOENIX	AZ	85001	602-333-2222			2008	Retail	\$30M	150	72
006	PQR INDUSTRIES	303 CENTER BLVD	DALLAS	TX	75201	214-777-8888			2012	Construction	\$70M	300	80
007	STU SYSTEMS	404 RIVERSIDE DR	SEATTLE	WA	98101	206-444-5555			2003	Software	\$40M	200	90
008	VWX SOLUTIONS	505 BAY ST	HOUSTON	TX	77001	281-666-7777			2007	Energy	\$60M	250	75
009	YZA GROUP	606 SOUTHWEST AVE	PORTLAND	OR	97201	503-888-9999			2011	Education	\$20M	100	82
010	ABC COMPANY INC	123 MAIN ST	NEW YORK	NY	10001	212-123-4567			2000	Technology	\$10M	50	85
011	DEF CORPORATION	456 PINE AVE	LOS ANGELES	CA	90001	213-456-7890			2005	Finance	\$25M	100	78
012	GHI LIMITED	789 OAK BLVD	CHICAGO	IL	60601	312-987-6543			2010	Manufacturing	\$50M	200	92
013	JKL ENTERPRISES	101 BROADWAY	NEW YORK	NY	10004	212-555-1234		www.jkl.com	2015	Healthcare	\$15M	75	88
014	MNO HOLDINGS	202 MARKET ST	PHOENIX	AZ	85001	602-333-2222			2008	Retail	\$30M	150	72
015	PQR INDUSTRIES	303 CENTER BLVD	DALLAS	TX	75201	214-777-8888			2012	Construction	\$70M	300	80
016	STU SYSTEMS	404 RIVERSIDE DR	SEATTLE	WA	98101	206-444-5555			2003	Software	\$40M	200	90
017	VWX SOLUTIONS	505 BAY ST	HOUSTON	TX	77001	281-666-7777			2007	Energy	\$60M	250	75
018	YZA GROUP	606 SOUTHWEST AVE	PORTLAND	OR	97201	503-888-9999			2011	Education	\$20M	100	82
019	ABC COMPANY INC	123 MAIN ST	NEW YORK	NY	10001	212-123-4567			2000	Technology	\$10M	50	85
020	DEF CORPORATION	456 PINE AVE	LOS ANGELES	CA	90001	213-456-7890			2005	Finance	\$25M	100	78
021	GHI LIMITED	789 OAK BLVD	CHICAGO	IL	60601	312-987-6543			2010	Manufacturing	\$50M	200	92
022	JKL ENTERPRISES	101 BROADWAY	NEW YORK	NY	10004	212-555-1234		www.jkl.com	2015	Healthcare	\$15M	75	88
023	MNO HOLDINGS	202 MARKET ST	PHOENIX	AZ	85001	602-333-2222			2008	Retail	\$30M	150	72
024	PQR INDUSTRIES	303 CENTER BLVD	DALLAS	TX	75201	214-777-8888			2012	Construction	\$70M	300	80
025	STU SYSTEMS	404 RIVERSIDE DR	SEATTLE	WA	98101	206-444-5555			2003	Software	\$40M	200	90
026	VWX SOLUTIONS	505 BAY ST	HOUSTON	TX	77001	281-666-7777			2007	Energy	\$60M	250	75
027	YZA GROUP	606 SOUTHWEST AVE	PORTLAND	OR	97201	503-888-9999			2011	Education	\$20M	100	82

ID	Company Name	Address	City	State	Zip	Phone	Fax	Website	Industry	Classification	Business Type	Product/Service	Market Segment	Customer Type	Competitor	Strengths	Weaknesses	Opportunities	Threats	SWOT Analysis	
101	ABC COMPANY	123 MAIN ST	ANYTOWN	CA	90210	(555) 123-4567		www.abc.com	Technology	Software	Product Development	Cloud Solutions	Enterprise	Government	XYZ Corp	Strong R&D, Excellent Customer Support	High Competition, Limited Marketing Budget	AI Integration, Remote Work Solutions	Regulatory Changes, Economic Downturn	Strategic Focus on AI and Cloud Migration	
102	DEF CORPORATION	456 MARKET ST	ANYTOWN	CA	90210	(555) 234-5678		www.def.com	Healthcare	Medical Devices	Manufacturing	Diagnostic Equipment	Healthcare	Hospitals	QRS Inc	High Quality, FDA Approved	Supply Chain Volatility	Telemedicine Adoption, Digital Health	Supply Chain Disruptions	Investment in Digital Health Innovation	
103	GHI INDUSTRIES	789 CENTER ST	ANYTOWN	CA	90210	(555) 345-6789		www.ghi.com	Manufacturing	Automotive Parts	Manufacturing	Engine Components	Automotive	OEMs	JKL Motors	Efficient Production, Quality Control	Raw Material Price Fluctuations	Electric Vehicle Transition, Digital Manufacturing	Trade Protection Measures	Focus on EV Components and Industry 4.0	
104	MNO SERVICES	101 SOUTH ST	ANYTOWN	CA	90210	(555) 456-7890		www.mno.com	Services	Consulting	Consulting	Business Strategy	Finance	Large Firms	PQR Advisors	Expertise in Multiple Industries	High Client Churn	Digital Transformation, ESG Consulting	Global Economic Instability	Specialization in ESG and Digital Strategy	
105	RST ENTERPRISES	202 WEST ST	ANYTOWN	CA	90210	(555) 567-8901		www.rst.com	Retail	Apparel	Retail	Fashion Goods	Retail	Consumers	UVW Brands	Trendy Designs, Quality Materials	Inventory Management	Sustainable Fashion, Personalized Retail	Fast Fashion Competition	Emphasis on Sustainability and Customer Personalization	
106	XYZ LOGISTICS	303 EAST ST	ANYTOWN	CA	90210	(555) 678-9012		www.xyz.com	Logistics	Freight Services	Logistics	Shipping Solutions	Logistics	Manufacturers	ABC Freight	Reliable Delivery, Cost Efficiency	Carrier Rate Increases	Supply Chain Resilience, Digital Logistics	Trade Policy Changes	Investment in Supply Chain Optimization	
107	DEFINITION	404 NORTH ST	ANYTOWN	CA	90210	(555) 789-0123		www.defin.com	Education	EdTech	Education	Digital Learning	Education	Students	GHI EdTech	Engaging Content, Flexible Learning	Integration Challenges	AI-Powered Learning, Immersive Experiences	Privacy Concerns	Focus on Data Privacy and Personalized Learning	
108	LMNO GROUP	505 SOUTH ST	ANYTOWN	CA	90210	(555) 890-1234		www.lmno.com	Real Estate	Property Management	Real Estate	Rentals	Real Estate	Landlords	PQR Realty	Professional Service, Transparent Communication	Market Volatility	Proactive Maintenance, Smart Home Solutions	Regulatory Hurdles	Enhancing Tenant Experience and Operational Efficiency	
109	RSTV HOLDINGS	606 WEST ST	ANYTOWN	CA	90210	(555) 901-2345		www.rstv.com	Investment	Private Equity	Investment	Capital Management	Finance	Businesses	XYZ Partners	Strategic Vision, Strong Financials	Liquidity Constraints	ESG Investing, Digital Assets	Market Corrections	Long-Term Value Creation Focus	
110	UVW ENERGY	707 EAST ST	ANYTOWN	CA	90210	(555) 012-3456		www.uvw.com	Energy	Renewable Energy	Energy	Power Generation	Energy	Utilities	DEF Power	Clean Energy, Sustainable Practices	Weather-Related Risks	Energy Storage, Smart Grids	Policy Uncertainty	Accelerated Transition to Renewable Energy	
111	GHI FINANCIAL	808 NORTH ST	ANYTOWN	CA	90210	(555) 123-4567		www.ghi-fin.com	Finance	Banking	Finance	Financial Services	Finance	Individuals	JKL Bank	Customer-Centric Approach, Digital Innovation	Rising Inflation	Digital Banking, Personalized Finance	Systemic Risk	Enhancing Financial Inclusion and Digital Services	
112	MNO BIOTECH	909 SOUTH ST	ANYTOWN	CA	90210	(555) 234-5678		www.mno-bio.com	Biotech	Pharmaceuticals	Biotech	Drug Development	Pharmaceuticals	Healthcare	Pharmaceuticals	STU Pharma	Innovative Therapies, Clinical Excellence	R&D Costs, Regulatory Complexity	AI-Driven Drug Discovery, Precision Medicine	Patent Disputes	Investment in Next-Gen Therapies
113	RSTV MEDIA	1010 WEST ST	ANYTOWN	CA	90210	(555) 345-6789		www.rstv-media.com	Media	Television	Media	Content Production	Media	Viewers	ABC Networks	High-Quality Content, Strong Brand	Streaming Competition	Digital Content, Virtual Reality	Market Saturation	Focus on Digital Content and Immersive Experiences	
114	UVW FOODS	1111 EAST ST	ANYTOWN	CA	90210	(555) 456-7890		www.uvw-foods.com	Food & Beverage	Food Products	Food Processing	Food Items	Retail	Consumers	DEF Foods	Quality Ingredients, Safe Production	Supply Chain Disruptions	Sustainable Sourcing, Digital Marketing	Food Safety Concerns	Investment in Supply Chain Transparency	
115	GHI TOURS	1212 NORTH ST	ANYTOWN	CA	90210	(555) 567-8901		www.ghi-tours.com	Travel	Travel Services	Travel	Travel Packages	Travel	Travelers	JKL Travel	Unique Experiences, Excellent Customer Service	Travel Restrictions	Digital Travel, Sustainable Tourism	Competition from Online Platforms	Enhancing Traveler Experience and Sustainability	
116	MNO TELECOM	1313 SOUTH ST	ANYTOWN	CA	90210	(555) 678-9012		www.mno-tel.com	Telecommunications	Network Services	Telecom	Network Solutions	Telecom	Businesses	PQR Telecom	Reliable Network, Innovative Services	Regulatory Changes	5G Deployment, Cloud Managed Networks	Infrastructure Costs	Investment in Next-Gen Network Capabilities	
117	RSTV ENERGY	1414 WEST ST	ANYTOWN	CA	90210	(555) 789-0123		www.rstv-energy.com	Energy	Renewable Energy	Energy	Power Generation	Energy	Utilities	DEF Power	Clean Energy, Sustainable Practices	Weather-Related Risks	Energy Storage, Smart Grids	Policy Uncertainty	Accelerated Transition to Renewable Energy	
118	UVW LOGISTICS	1515 EAST ST	ANYTOWN	CA	90210	(555) 890-1234		www.uvw-log.com	Logistics	Freight Services	Logistics	Shipping Solutions	Logistics	Manufacturers	ABC Freight	Reliable Delivery, Cost Efficiency	Carrier Rate Increases	Supply Chain Resilience, Digital Logistics	Trade Policy Changes	Investment in Supply Chain Optimization	
119	GHI FINANCIAL	1616 NORTH ST	ANYTOWN	CA	90210	(555) 901-2345		www.ghi-fin.com	Finance	Banking	Finance	Financial Services	Finance	Individuals	JKL Bank	Customer-Centric Approach, Digital Innovation	Rising Inflation	Digital Banking, Personalized Finance	Systemic Risk	Enhancing Financial Inclusion and Digital Services	
120	MNO BIOTECH	1717 SOUTH ST	ANYTOWN	CA	90210	(555) 012-3456		www.mno-bio.com	Biotech	Pharmaceuticals	Biotech	Drug Development	Pharmaceuticals	Healthcare	Pharmaceuticals	STU Pharma	Innovative Therapies, Clinical Excellence	R&D Costs, Regulatory Complexity	AI-Driven Drug Discovery, Precision Medicine	Patent Disputes	Investment in Next-Gen Therapies

ID	Project Name	Client	Location	Start Date	End Date	Status	Phase	Manager	Team Lead	Budget	Actual Spend	Variance	Progress %	Key Deliverables	Risks	Issues	Notes
001	Project Alpha	Client A	Location X	2023-01-01	2023-03-31	Completed	Phase 1	John Doe	Jane Smith	\$1,000,000	\$980,000	-\$20,000	100%	Deliverable A, Deliverable B	Low	None	Successful completion.
002	Project Beta	Client B	Location Y	2023-02-15	2023-05-15	In Progress	Phase 2	John Doe	Jane Smith	\$1,200,000	\$1,100,000	-\$100,000	75%	Deliverable C, Deliverable D	Medium	Minor delays	On track for completion.
003	Project Gamma	Client C	Location Z	2023-03-01	2023-06-30	On Hold	Phase 1	John Doe	Jane Smith	\$800,000	\$500,000	-\$300,000	20%	Deliverable E	High	Client issues	Project paused due to client requirements.
004	Project Delta	Client D	Location X	2023-04-01	2023-07-31	Completed	Phase 3	John Doe	Jane Smith	\$1,500,000	\$1,520,000	+\$20,000	100%	Deliverable F, Deliverable G	Low	None	Exceeded budget slightly.
005	Project Epsilon	Client E	Location Y	2023-05-01	2023-08-31	In Progress	Phase 1	John Doe	Jane Smith	\$900,000	\$850,000	-\$50,000	60%	Deliverable H, Deliverable I	Medium	Resource constraints	Review resource allocation.
006	Project Zeta	Client F	Location Z	2023-06-01	2023-09-30	On Hold	Phase 2	John Doe	Jane Smith	\$1,100,000	\$700,000	-\$400,000	30%	Deliverable J	High	Market changes	Re-evaluating project viability.
007	Project Eta	Client G	Location X	2023-07-01	2023-10-31	Completed	Phase 3	John Doe	Jane Smith	\$1,300,000	\$1,310,000	+\$10,000	100%	Deliverable K, Deliverable L	Low	None	Minor budget overrun.
008	Project Theta	Client H	Location Y	2023-08-01	2023-11-30	In Progress	Phase 1	John Doe	Jane Smith	\$1,600,000	\$1,400,000	-\$200,000	50%	Deliverable M, Deliverable N	Medium	Scope creep	Managing scope changes.
009	Project Iota	Client I	Location Z	2023-09-01	2024-02-28	On Hold	Phase 2	John Doe	Jane Smith	\$1,400,000	\$900,000	-\$500,000	40%	Deliverable O	High	Client delays	Waiting for client feedback.
010	Project Kappa	Client J	Location X	2023-10-01	2024-03-31	Completed	Phase 3	John Doe	Jane Smith	\$1,700,000	\$1,750,000	+\$50,000	100%	Deliverable P, Deliverable Q	Low	None	Successful completion.
011	Project Lambda	Client K	Location Y	2023-11-01	2024-04-30	In Progress	Phase 1	John Doe	Jane Smith	\$1,800,000	\$1,600,000	-\$200,000	60%	Deliverable R, Deliverable S	Medium	Resource constraints	Review resource allocation.
012	Project Mu	Client L	Location Z	2024-01-01	2024-06-30	On Hold	Phase 2	John Doe	Jane Smith	\$1,500,000	\$1,000,000	-\$500,000	30%	Deliverable T	High	Market changes	Re-evaluating project viability.
013	Project Nu	Client M	Location X	2024-02-01	2024-07-31	Completed	Phase 3	John Doe	Jane Smith	\$1,600,000	\$1,620,000	+\$20,000	100%	Deliverable U, Deliverable V	Low	None	Minor budget overrun.
014	Project Xi	Client N	Location Y	2024-03-01	2024-08-31	In Progress	Phase 1	John Doe	Jane Smith	\$1,900,000	\$1,700,000	-\$200,000	50%	Deliverable W, Deliverable X	Medium	Scope creep	Managing scope changes.
015	Project Omicron	Client O	Location Z	2024-04-01	2024-09-30	On Hold	Phase 2	John Doe	Jane Smith	\$1,700,000	\$1,200,000	-\$500,000	40%	Deliverable Y	High	Client delays	Waiting for client feedback.
016	Project Pi	Client P	Location X	2024-05-01	2024-10-31	Completed	Phase 3	John Doe	Jane Smith	\$2,000,000	\$2,050,000	+\$50,000	100%	Deliverable Z, Deliverable AA	Low	None	Successful completion.
017	Project Rho	Client Q	Location Y	2024-06-01	2024-11-30	In Progress	Phase 1	John Doe	Jane Smith	\$2,100,000	\$1,900,000	-\$200,000	60%	Deliverable AB, Deliverable AC	Medium	Resource constraints	Review resource allocation.
018	Project Sigma	Client R	Location Z	2024-07-01	2025-02-28	On Hold	Phase 2	John Doe	Jane Smith	\$1,800,000	\$1,300,000	-\$500,000	30%	Deliverable AD	High	Market changes	Re-evaluating project viability.
019	Project Tau	Client S	Location X	2024-08-01	2025-03-31	Completed	Phase 3	John Doe	Jane Smith	\$2,200,000	\$2,250,000	+\$50,000	100%	Deliverable AE, Deliverable AF	Low	None	Successful completion.
020	Project Upsilon	Client T	Location Y	2024-09-01	2025-04-30	In Progress	Phase 1	John Doe	Jane Smith	\$2,300,000	\$2,100,000	-\$200,000	50%	Deliverable AG, Deliverable AH	Medium	Scope creep	Managing scope changes.
021	Project Phi	Client U	Location Z	2024-10-01	2025-05-31	On Hold	Phase 2	John Doe	Jane Smith	\$2,100,000	\$1,600,000	-\$500,000	40%	Deliverable AI	High	Client delays	Waiting for client feedback.
022	Project Chi	Client V	Location X	2024-11-01	2025-06-30	Completed	Phase 3	John Doe	Jane Smith	\$2,400,000	\$2,450,000	+\$50,000	100%	Deliverable AJ, Deliverable AK	Low	None	Successful completion.
023	Project Psi	Client W	Location Y	2025-01-01	2025-07-31	In Progress	Phase 1	John Doe	Jane Smith	\$2,500,000	\$2,300,000	-\$200,000	60%	Deliverable AL, Deliverable AM	Medium	Resource constraints	Review resource allocation.
024	Project Omega	Client X	Location Z	2025-02-01	2025-08-31	On Hold	Phase 2	John Doe	Jane Smith	\$2,300,000	\$1,800,000	-\$500,000	30%	Deliverable AN	High	Market changes	Re-evaluating project viability.
025	Project Eta	Client Y	Location X	2025-03-01	2025-09-30	Completed	Phase 3	John Doe	Jane Smith	\$2,600,000	\$2,650,000	+\$50,000	100%	Deliverable AO, Deliverable AP	Low	None	Successful completion.

Item ID	Item Name	Category	Sub-Category	Item Description	Quantity	Unit	Material Code	Material Name	Material Specification	Material Quantity	Material Unit	Material Code	Material Name	Material Specification	Material Quantity	Material Unit
101	Steel Plate	Structural Steel	Carbon Steel	ASTM A36 Steel Plate, 1/2" Thick, 48" x 96"	100	Sq Ft	101001	Steel Plate	ASTM A36	100	Sq Ft					
102	Steel Beam	Structural Steel	Carbon Steel	AISC I-Beam, 6" x 8.5" x 13.5 lb, 20' Long	50	Linear Ft	102001	Steel Beam	AISC I-Beam 6x8.5x13.5	50	Linear Ft					
103	Steel Column	Structural Steel	Carbon Steel	AISC W-Column, 10" x 10" x 60 lb, 20' High	20	Linear Ft	103001	Steel Column	AISC W-Column 10x10x60	20	Linear Ft					
104	Steel Bolt	Fasteners	Carbon Steel	ASTM F1918 Bolt, 1/2" Dia, 6" Long	1000	Each	104001	Steel Bolt	ASTM F1918 1/2x6	1000	Each					
105	Steel Nut	Fasteners	Carbon Steel	ASTM F1918 Nut, 1/2" Dia	1000	Each	105001	Steel Nut	ASTM F1918 1/2"	1000	Each					
106	Steel Washer	Fasteners	Carbon Steel	ASTM F1918 Washer, 1/2" Dia	1000	Each	106001	Steel Washer	ASTM F1918 1/2"	1000	Each					
107	Steel Angle	Structural Steel	Carbon Steel	AISC L-Beam, 3" x 3" x 5.8 lb, 20' Long	100	Linear Ft	107001	Steel Angle	AISC L-Beam 3x3x5.8	100	Linear Ft					
108	Steel Channel	Structural Steel	Carbon Steel	AISC C-Beam, 6" x 8.2" x 13.3 lb, 20' Long	50	Linear Ft	108001	Steel Channel	AISC C-Beam 6x8.2x13.3	50	Linear Ft					
109	Steel Pipe	Structural Steel	Carbon Steel	AISC K-Beam, 8" x 8" x 48 lb, 20' Long	20	Linear Ft	109001	Steel Pipe	AISC K-Beam 8x8x48	20	Linear Ft					
110	Steel Plate	Structural Steel	Carbon Steel	ASTM A36 Steel Plate, 1/2" Thick, 48" x 96"	100	Sq Ft	110001	Steel Plate	ASTM A36	100	Sq Ft					
111	Steel Beam	Structural Steel	Carbon Steel	AISC I-Beam, 6" x 8.5" x 13.5 lb, 20' Long	50	Linear Ft	111001	Steel Beam	AISC I-Beam 6x8.5x13.5	50	Linear Ft					
112	Steel Column	Structural Steel	Carbon Steel	AISC W-Column, 10" x 10" x 60 lb, 20' High	20	Linear Ft	112001	Steel Column	AISC W-Column 10x10x60	20	Linear Ft					
113	Steel Bolt	Fasteners	Carbon Steel	ASTM F1918 Bolt, 1/2" Dia, 6" Long	1000	Each	113001	Steel Bolt	ASTM F1918 1/2x6	1000	Each					
114	Steel Nut	Fasteners	Carbon Steel	ASTM F1918 Nut, 1/2" Dia	1000	Each	114001	Steel Nut	ASTM F1918 1/2"	1000	Each					
115	Steel Washer	Fasteners	Carbon Steel	ASTM F1918 Washer, 1/2" Dia	1000	Each	115001	Steel Washer	ASTM F1918 1/2"	1000	Each					
116	Steel Angle	Structural Steel	Carbon Steel	AISC L-Beam, 3" x 3" x 5.8 lb, 20' Long	100	Linear Ft	116001	Steel Angle	AISC L-Beam 3x3x5.8	100	Linear Ft					
117	Steel Channel	Structural Steel	Carbon Steel	AISC C-Beam, 6" x 8.2" x 13.3 lb, 20' Long	50	Linear Ft	117001	Steel Channel	AISC C-Beam 6x8.2x13.3	50	Linear Ft					
118	Steel Pipe	Structural Steel	Carbon Steel	AISC K-Beam, 8" x 8" x 48 lb, 20' Long	20	Linear Ft	118001	Steel Pipe	AISC K-Beam 8x8x48	20	Linear Ft					
119	Steel Plate	Structural Steel	Carbon Steel	ASTM A36 Steel Plate, 1/2" Thick, 48" x 96"	100	Sq Ft	119001	Steel Plate	ASTM A36	100	Sq Ft					
120	Steel Beam	Structural Steel	Carbon Steel	AISC I-Beam, 6" x 8.5" x 13.5 lb, 20' Long	50	Linear Ft	120001	Steel Beam	AISC I-Beam 6x8.5x13.5	50	Linear Ft					



















































































